# CMI SCQF LEVEL 11 STRATEGIC MANAGEMENT & LEADERSHIP

QUALIFICATION FACTSHEET

## QUALIFICATION PURPOSE

These qualifications are SQA Accredited and designed for managers who have the authority and personal inspiration to translate organisational strategy into effective operational performance. The qualifications require managers to build on their strategic management and leadership skills and to focus on the requirements of implementing the organisation's strategy.

## QUALIFICATION CODES

| CMI<br>CODE | QUALIFICATION TITLE  | QUALIFICATION<br>REFERENCE NUMBER |
|-------------|--|-----------------------------------|
| S11A1V1     | CMI SCQF Level 11 Award in Strategic<br>Management and Leadership            | R461 04                           |
| S11C1V1     | CMI SCQF Level 11 Certificate in Strategic<br>Management and Leadership      | R462 04                           |
| S11D1V1     | CMI SCQF Level 11 Diploma in Strategic<br>Management and Leadership          | R463 04                           |
| S11XD1V1    | CMI SCQF Level 11 Extended Diploma in<br>Strategic Management and Leadership | R464 04                           |

### KEY DATES

These qualifications are accredited from 16th September 2015, and the operational start date in CMI Centres is 13th November 2015. The accreditation end date is 31st December 2026.



# **RULES OF COMBINATION**

#### CMI SCQF Level 11 Award in Strategic Management and Leadership

To achieve a CMI SCQF Level 11 Award in Strategic Management and Leadership, learners must complete any combination of units to a minimum of 6 credits.

| UNIT<br>NUMBER | UNIT NAME   | CREDITS | LEVEL | GLH |
|----------------|---|---------|-------|-----|
|                |   |         |       |     |
| S1102V1        | Developing performance management strategies            | 7       | 11    | 25  |
| S1104V1        | Strategic information management                        | 9       | 11    | 30  |
| S1105V1        | Conducting a strategic management project               | 10      | 11    | 35  |
| S1106V1        | Reviewing organisational strategy plans and performance | 9       | 11    | 30  |
| S1110V1        | Implementing organisational change strategies           | 7       | 11    | 25  |
| S1111V1        | Strategic planning                                      | 9       | 11    | 30  |
| S1113V1        | Strategic leadership                                    | 7       | 11    | 30  |
| S1114V1        | Strategic leadership practice                           | 7       | 11    | 30  |
| S1122V1        | Developing risk management strategies                   | 9       | 11    | 30  |
| S1123V1        | Strategic corporate social responsibility               | 9       | 11    | 30  |



#### SCQF Level 11 Certificate in Strategic Management and Leadership

To achieve a CMI SCQF Level 11 Award in Strategic Management and Leadership, learners must complete a minimum of 7 credits from Group A and a minimum of 6 credits from Group A or B. Learners need to complete a minimum of 13 credits to achieve this qualification.

| UNIT<br>NUMBER | CREDITS | LEVEL | GLH |
|----------------|---------|-------|-----|
|                |         |       |     |

|         | OPTIONAL GROUP A  |    |    |    |
|---------|---|----|----|----|
| S1102V1 | Developing performance management strategies            | 7  | 11 | 25 |
| S1104V1 | Strategic information management                        | 9  | 11 | 30 |
| S1105V1 | Conducting a strategic management project               | 10 | 11 | 35 |
| S1106V1 | Reviewing organisational strategy plans and performance | 9  | 11 | 30 |
| S1110V1 | Implementing organisational change strategies           | 7  | 11 | 25 |
| S1111V1 | Strategic planning                                      | 9  | 11 | 30 |
| S1113V1 | Strategic leadership                                    | 7  | 11 | 30 |
| S1114V1 | Strategic leadership practice                           | 7  | 11 | 30 |
| S1122V1 | Developing risk management strategies                   | 9  | 11 | 30 |
| S1123V1 | Strategic corporate social responsibility               | 9  | 11 | 30 |
|         | OPTIONAL GROUP B  |    |    |    |
| S1001V1 | Personal leadership development as a strategic manager  | 6  | 10 | 20 |
| S1003V1 | Financial management                                    | 7  | 10 | 30 |
| S1077V1 | Financial planning                                      | 6  | 10 | 20 |
| S1008V1 | Developing a marketing strategy                         | 6  | 10 | 20 |
| S9009V1 | Strategic project management                            | 6  | 9  | 20 |
| S1012V1 | Strategic human resource planning                       | 8  | 10 | 30 |



| S9021V1 Introduction to strategic management<br>and leadership | 10 | 9 | 45 |
|--|----|---|----|
|--|----|---|----|

#### SCQF Level 11 Diploma in Strategic Management and Leadership

To achieve a CMI SCQF Level 11 Diploma in Strategic Management and Leadership, learners must complete any combination of units at a minimum of 28 credits from Group A and a minimum of 11 credits from either Group A or Group B. Learners need to complete a minimum of 39 credits to achieve this qualification.

| UNIT<br>NUMBER | UNIT NAME | CREDITS | LEVEL | GLH |
|----------------|-----------|---------|-------|-----|
|                |           |         |       |     |

|         | OPTIONAL GROUP A  |    |    |    |
|---------|---|----|----|----|
| S1102V1 | Developing performance management strategies            | 7  | 11 | 25 |
| S1104V1 | Strategic information management                        | 9  | 11 | 30 |
| S1105V1 | Conducting a strategic management project               | 10 | 11 | 35 |
| S1106V1 | Reviewing organisational strategy plans and performance | 9  | 11 | 30 |
| S1110V1 | Implementing organisational change strategies           | 7  | 11 | 25 |
| S1111V1 | Strategic planning                                      | 9  | 11 | 30 |
| S1113V1 | Strategic leadership                                    | 7  | 11 | 30 |
| S1114V1 | Strategic leadership practice                           | 7  | 11 | 30 |
| S1122V1 | Developing risk management strategies                   | 9  | 11 | 30 |
| S1123V1 | Strategic corporate social responsibility               | 9  | 11 | 30 |
|         | OPTIONAL GROUP B  |    |    |    |
| S1001V1 | Personal leadership development as a strategic manager  | 6  | 10 | 20 |
| S1003V1 | Financial management                                    | 7  | 10 | 30 |
| S1077V1 | Financial planning                                      | 6  | 10 | 20 |



| S1008V1 | Developing a marketing strategy                     | 6  | 10 | 20 |
|---------|---|----|----|----|
| S9009V1 | Strategic project management                        | 6  | 9  | 20 |
| S1012V1 | Strategic human resource planning                   | 8  | 10 | 30 |
| S9021V1 | Introduction to strategic management and leadership | 10 | 9  | 45 |

#### SCQF Level 11 Extended Diploma in Strategic Management and Leadership

To achieve a CMI SCQF Level 11 Extended Diploma in Strategic Management and Leadership, learners must complete all Group A units and any combination of units to a minimum of 18 credits from Group B. Learners need to complete a total of 66 credits to achieve this qualification.

| UNIT   | UNIT NAME | CREDITS | LEVEL | GLH |
|--------|-----------|---------|-------|-----|
| NUMBER |           |         |       |     |

|         | OPTIONAL GROUP A  |    |    |    |
|---------|---|----|----|----|
| S1102V1 | Developing performance management strategies            | 7  | 11 | 25 |
| S1104V1 | Strategic information management                        | 9  | 11 | 30 |
| S1105V1 | Conducting a strategic management project               | 10 | 11 | 35 |
| S1106V1 | Reviewing organisational strategy plans and performance | 9  | 11 | 30 |
| S1110V1 | Implementing organisational change strategies           | 7  | 11 | 25 |
| S1111V1 | Strategic planning                                      | 9  | 11 | 30 |
| S1113V1 | Strategic leadership                                    | 7  | 11 | 30 |
| S1114V1 | Strategic leadership practice                           | 7  | 11 | 30 |
| S1122V1 | Developing risk management strategies                   | 9  | 11 | 30 |
| S1123V1 | Strategic corporate social responsibility               | 9  | 11 | 30 |
|         | OPTIONAL GROUP B  |    |    |    |
| S1001V1 | Personal leadership development as a strategic manager  | 6  | 10 | 20 |



| S1003V1 | Financial management                                | 7  | 10 | 30 |
|---------|---|----|----|----|
| S1077V1 | Financial planning                                  | 6  | 10 | 20 |
| S1008V1 | Developing a marketing strategy                     | 6  | 10 | 20 |
| S9009V1 | Strategic project management                        | 6  | 9  | 20 |
| S1012V1 | Strategic human resource planning                   | 8  | 10 | 30 |
| S9021V1 | Introduction to strategic management and leadership | 10 | 9  | 45 |

### EQUIVALENCES

CMI qualifications at SCQF Level 11 portray practical skills and competences that are rated in academic terms as being comparable to Master's Degrees, Integrated Master's Degrees, Postgraduate Diplomas, Postgraduate Certificate in Education (PGCE) and Postgraduate Certificates.

For further information on the CMI SCQF Level 11 Qualifications in Strategic Management and Leadership, please refer to the Qualification Syllabus.

